

RISK-BASED CAPITAL MODELLING
FOR P&C INSURERS

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Agenda

This presentation is based on two papers having as coauthor
L. Ballotta (Cass Business School – City University, London)

- Insurance Risk Management and Solvency
- General framework of the model
- The Insurance sub-model
- The Investment sub-model
- The RBC obtained from simulation results (VaR and TVaR)
- The impact of the main model's parameters on the RBC measures
- Further researches and improvements of the Model
- References

Insurance Risk Management and Solvency

- **MAIN PILLARS OF THE INSURANCE MANAGEMENT:**

the strategic triangle of competing forces:

- market share / return for stockholders' capital / financial strength & stability

- **NEW RISK-BASED CAPITAL REQUIREMENTS:**

to assess the risk capital of the company according to its own real risk profile (and not according a "fit for all" rule as provided in Solvency I) .

Simulation models may be used for defining Capital Adequacy – Internal Model approach (e.g. IAA Solvency Working Party, CEIOPS, etc.)

- **INTERNAL RISK MODELS (IRM):**

to be used:

- for solvency purposes (e.g. Pillar 1&2 of Solvency II)
- for management purposes: to define the most appropriate management's strategies

IRM could allow for a more comprehensive representation of the business of an individual firm than a standard formula (risk-factor based formula).

- **A NEW APPROACH FOR THE SUPERVISORY AUTHORITIES:**

- Stress testing in order to assess the solvency profile of the Insurer
- Validation and approval of the Insurer IRM on the basis of
 - Prudential requirements
 - Comparability & consistency requirements (with respect to the supervisor's view of key minimum performance criteria)
- Indication of the appropriate course of action to follow in case of an excessive risk of insolvency over the short term

- **THE AIM OF THIS PRESENTATION:**

- to figure out a possible risk model for a P&C insurer incorporating
 - the (pure) underwriting risk
 - the financial risk
- to analyse the results of different risk measures as capital requirements;
- to show the impact of main parameters on the capital requirements (as e.g. asset allocation, company's dimension, claim size variability, etc.)

General framework of the model

General framework of the model

- **Company:**
General Insurer with only **1 line of casualty** insurance
- **Time Horizon:** **3** years
- **Aggregate Claim amount:** **Compound Mixed Poisson** Process
- **Number of Claims:**
Negative Binomial distribution
- **Claim Size:**
LogNormal distribution
- **Dynamic Ins. Portfolio:** Volume of premiums increases every year according to **real growth** and **claim inflation**
- **Reinsurance:**
reinsurance cover is **ignored**
- **Investment Portfolio:**
1 category of assets for **Equities** and other **5** categories for **Gov.Bonds**, differentiated according to time to maturity (1, 2, 3, 5 and 10 years)
- **Investment Return:**
 - **Geometric Brownian motion** for equities
 - **CIR process** for interest rates
- **Asset Allocation rule:**
constant proportion
- **Monte Carlo approach:**
400,000 simulations
- **Risks not included:**
 - **Claim Reserve risk**
 - **Credit** and **Operational risk**
 - **ALM risk**

Risk Reserve process (U_t)

$$U_t = U_{t-1} + j_t \cdot (U_{t-1} + LR_{t-1} + PR_{t-1} + CF_t) + \left[(PR_{t-1} + \Pi_t - PR_t) - X_t - E_t \right] - TX_t - DV_t$$

- U_t = Risk Reserve at time t
- Π_t = **Gross premiums year t**
- X_t = Aggregate claims amount year t
- E_t = general and acquisition expenses year t
- CF_t = Cash Flows year t - at time (t-1)+
= $(\Pi_t - E_t - C_t) - (TX_{t-1} + DV_{t-1})$

- j_t = Investment return rate of year t
- LR_{t-1} = Loss Reserve at time t-1
- PR_{t-1} = Premium Reserve at time t-1
- TX_t = Taxation amount year t
- DV_t = Dividends year t

The Insurance sub-model

Gross Premiums, Safety Loading and Loss Reserve

- Gross Premiums (dynamic rule):**

$$\Pi_t = (1+i)^t(1+g)^t \Pi_{t-1}$$

i = claim inflation rate (constant) e.g. +5%

g = real growth rate (constant) – assumed not related to the market level of the premiums – e.g. +5%

- Loss Reserve and Premium Reserve:**

$$L_t = \delta * \Pi_t$$

$$PR_t = \xi * \Pi_t$$

with coefficients δ and ξ constant over the time

(e.g. $\delta=100\%$ and $\xi=35\%$)

- Gross Premiums and safety loading:**

$$\Pi_t = (1 + \varphi)^t E(X_t) + c^t \Pi_t$$

where:

- φ = **safety loading** coefficient (e.g. 5%)

- c = exp. loading coefficient (e.g. 25%)

- The **safety loading coefficient** φ is computed according to the standard deviation principle:

$$E(UWP) + E(FP-RFFP) = b * STD(UWP+TFP):$$

UWP = Undewriting Profit (depending on φ)

TFP = Total Financial Profit (depending on asset alloc.)

RFFP = Risk-Free Financial Profit
(depending on risk-free rate)

In other words, **the insurer is asking for an expected profit in excess of the risk-free rate from the overall insurance business equal to b (e.g. 0.30) for each unit of risk** (measured as standard deviation)

Total Claims Amount year t (X_t)

$$\tilde{X}_t = \sum_{i=1}^{\tilde{k}_t} \tilde{Z}_{i,t}$$

only 1 LoB is here considered

CAT claims not considered

- k_t = **Claim Number** of year t

here assumed to be **Negative Binomial** distributed, i.e.

- **k** follows a **Poisson distribution** with a random parameter $n * q$ (as n parameter and q random),
- **q** is a multiplicative random **structure variable** with mean 1 and distributed as a Gamma(h, h), which captures short-term fluctuations (Note: q is here regarded as time independent variables),
- **n** is the **expected number of claims** (dimensional parameter) increasing according to the real growth rate, i.e. $n_t = n_0 * (1+g)^t$

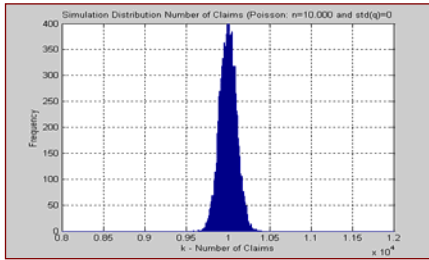
- $Z_{i,t}$ = **Claim Size** for the i -th claim of year t (independent of k)

here assumed to be **LogNormal** distributed, with values increasing every year according to the deterministic claim inflation (i) only.

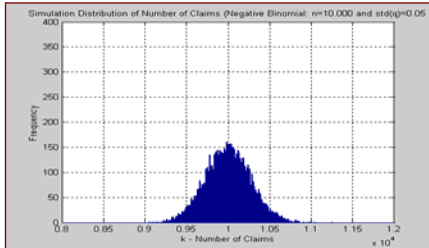
The claim sizes $Z_{i,t}$ are assumed to be **i.i.d.** random variables

- X_t are time independent variables.** In the real world, though, **long-term cycles** are present and then significant auto-correlation might be observed (especially for the case of medium/long-term analyses).

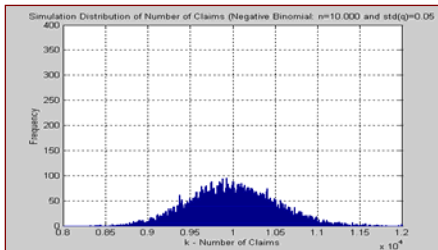
Number of claims distribution (simulation examples)



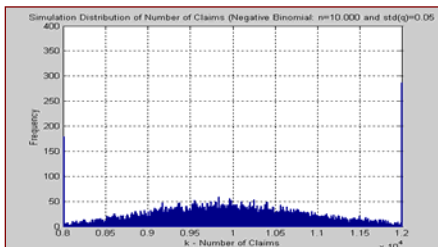
- **Poisson p.d.f.**
 $n = 10.000$
 $\sigma(q) = \underline{0\%}$
 results of 10.000 simulations



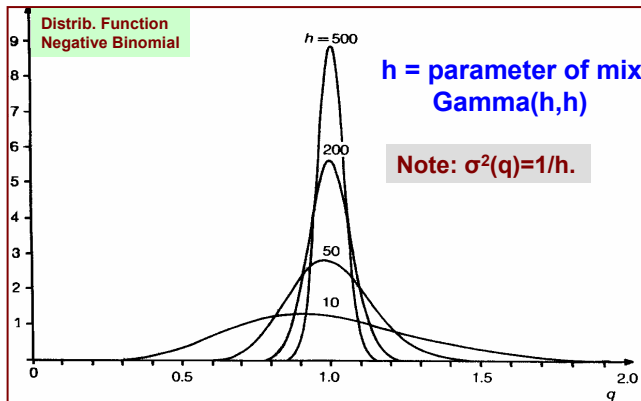
- **Negative Binomial p.d.f.**
 $n = 10.000$
 $\sigma(q) = \underline{2,5\%}$
 results of 10.000 simulations



- **Negative Binomial p.d.f.**
 $n = 10.000$
 $\sigma(q) = \underline{5\%}$
 results of 10.000 simulations



- **Negative Binomial p.d.f.**
 $n = 10.000$
 $\sigma(q) = \underline{10\%}$
 results of 10.000 simulations



As h is increasing, the mixed Poisson distribution is approximating to the (simple) Poisson distribution.

Claim Size distribution (simulation examples)

Simulation LogNormal
Distribution (2 param.)

$$E(Z) = m$$

$$\text{Std}(Z) = m \cdot c_Z$$

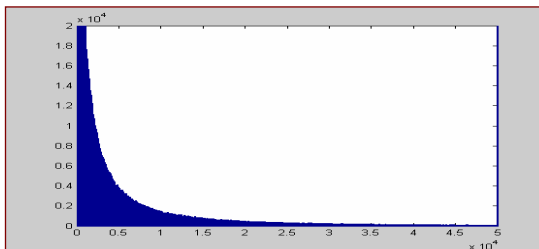
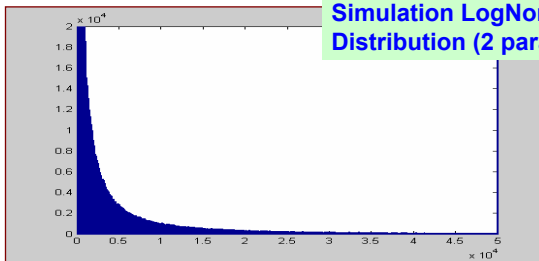
$$\text{Skew}(Z) = c_Z^3 (3 + c_Z^2)$$

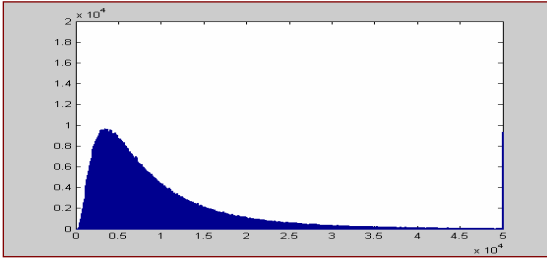
$$E(Z) = m = \text{€ } 10.000$$

$$c_Z = 10$$

$$m = \text{€ } 10.000$$

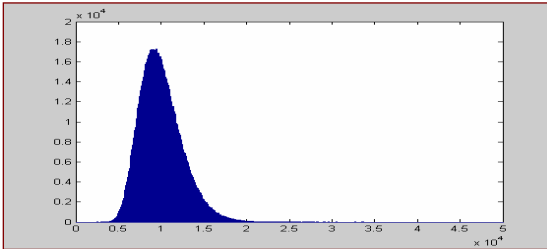
$$c_Z = 5$$





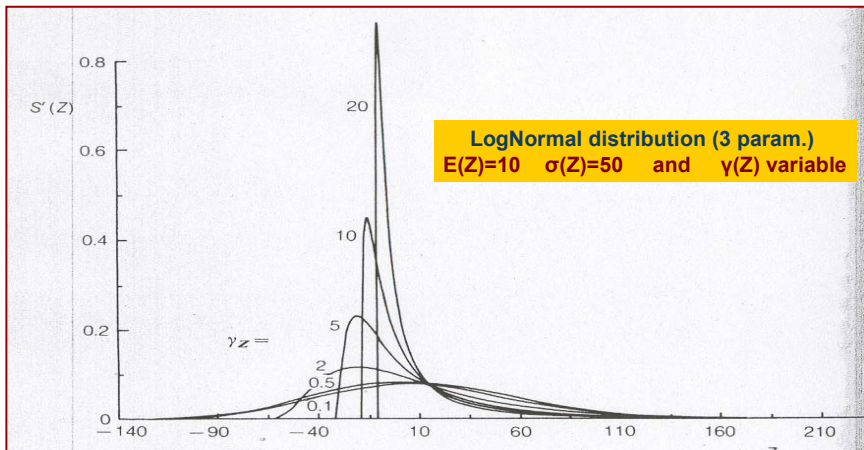
$$m = \text{€ } 10.000$$

$$c_Z = 1,00$$



$$m = \text{€ } 10.000$$

$$c_Z = 0,25$$



The (exact) Moments of the Total Claim amount X

(NO structure variable)

$$E(\tilde{X}) = n \cdot a_{1Z} = nm$$

$$\sigma^2(\tilde{X}) = n \cdot a_{2Z}$$

$$\gamma(\tilde{X}) = \frac{1}{\sqrt{n}} \cdot \frac{a_{3Z}}{(a_{2Z})^{3/2}}$$

Note:

a_{jZ} = j-th moment about origin claim size Z

- As **n** (dimension parameter) is increasing, **Variance** is increasing to ∞ and **skewness** is **decreasing to 0**.
- **Skewness** in this case is **always > 0**.

(YES structure variable q)

$$E(\tilde{X}) = n \cdot a_{1Z} = n \cdot m$$

$$\sigma^2(\tilde{X}) = n \cdot a_{2Z} + n^2 \cdot m^2 \cdot \sigma^2(\tilde{q})$$

$$\gamma(\tilde{X}) = \frac{na_{3Z} + 3n^2ma_{2Z}\sigma^2(\tilde{q}) + 2n^3m^3 \cdot \sigma^3(\tilde{q}) \cdot \gamma(q)}{\sigma^3(\tilde{X})}$$

- **Variance** is obviously **larger**
- **Skewness** may also be **negative** for extremely high negative values of the structure variable's skewness (q).

Variability of Loss Ratio

- **Loss Ratio = $X / E(X)$ = Claims / Risk Premiums**

$$\lim_{n \rightarrow \infty} \frac{\sigma(\tilde{X})}{E(\tilde{X})} = \lim_{n \rightarrow \infty} \sigma\left(\frac{\tilde{X}}{E(\tilde{X})}\right) = \lim_{n \rightarrow \infty} \sqrt{\frac{1 + c_z^2}{n} + \sigma^2(\tilde{q})} = \sigma(\tilde{q})$$

- As we can see, **the growth of dimensional parameter n** (i.e. a larger insurance portfolio) **is not deleting the variability of the loss ratio**, because of the structure variable **q**, which represents a **systematic risk** (diversifiable only by reinsurance covers as e.g. Quota Share and Stop-Loss).

Standard parameters of the Insurance Model

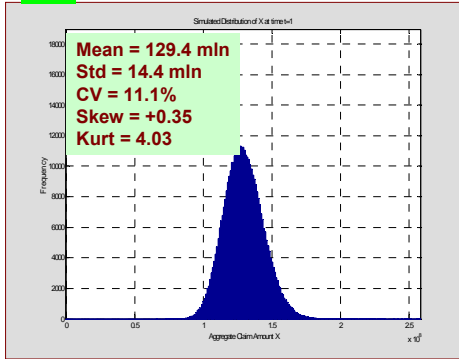
Initial expected number of claims (n_0)	20.000
St. Deviation structure variable $\sigma(q)$	0.10
Initial expected claim size (\$) $E(Z)$	6.000
Variability coefficient of claim size (c_z)	7

Claim Inflation (i)	5%
Real Growth rate (g)	5%
Expenses Loading coefficient (c)	25%
Safety Loading coefficient (φ)	Depending on asset allocation
Loss Reserve ratio (δ)	100%
Premium Reserve ratio (ξ)	35%
Taxation rate (tx)	35%
Dividends rate (dv)	20%

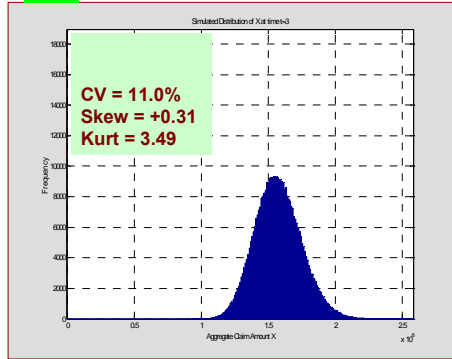
Initial Risk Premium (mill \$)	120.0
Initial Gross Premiums (mill \$) π_0	Depending on asset allocation

The simulated claim distribution X (Standard Insurer)

t=1



t=3



The Investment sub-model

The Investment Model

- The insurer invests
 - $\alpha\%$ of the available resources in an **equity index, S**, and
 - (1- α)%** in a portfolio of **zero coupon bonds, P**, with different redemption dates
 - $\beta^{(i)}$ % is invested in the bond with time to maturity τ
 - the **asset allocation** and the **asset mix** are **constant** over time

$$dS_t = \mu S_t dt + \sigma S_t dW_t;$$

$$dr_t = \kappa(\theta - r_t) dt + v\sqrt{r_t} dZ_t;$$

$$dP_i(t+i) = a(t; t+i)P_i(t+i)dt + b(t; t+i)P_i(t+i)dZ_t,$$

$$i \in N := \{1, 2, 3, 5, 10\}$$

$$dW_t dZ_t = \rho dt \Rightarrow Z_t = \rho W_t + \sqrt{1 - \rho^2} Y_t$$

$$\frac{dA_t}{A_t} = [\alpha\mu + (1-\alpha)a(t; t+i)]dt + [\alpha\sigma + (1-\alpha)\rho\Sigma(t; t+i)]dW_t + (1-\alpha)\sqrt{1-\rho^2}\Sigma(t; t+i)dY_t$$

$$a(t; t+i) = r_t + \lambda(t, r);$$

$$\Sigma(t; t+i) = \sum_{i \in N} \beta^{(i)} b(t; t+i)$$

Geom. Brownian Motion (equities)

CIR process (bonds)

Cash Flows and Total Assets

- We also assume that at the beginning of every year the insurer invests the cashflows (**CF**), originated by the "pure" insurance business in the financial portfolio **A**
 - The cashflows arise from consideration of
 - Premium income**, (Π_t) depending on the assumed overall annual rate of growth (**g** and **i**)
 - General and acquisition **expenses** of the year (**c*B**)
 - the amount of **claims** deferred from the previous year and paid in the current year, C_t^d
 - the amount of **claims** occurred in the current year and settled during the same period, C_t^c
 - the payment of **taxation** regarding the previous financial year TX_{t-1}
 - The payment of **dividends** to stockholders regarding the previous financial year DV_{t-1}
- $$CF_t = \text{Cash Flows year } t \text{ at time } (t-1)^+ = (\Pi_t - E_t - C_t) - (TX_{t-1} + DV_{t-1})$$

The value of Total Assets at time t

$$A_t = \alpha \cdot (A_{t-1} + CF_t) \frac{S_t}{S_{t-1}} + (1-\alpha) \cdot (A_{t-1} + CF_t) \sum_{i \in N} \beta^{(i)} \frac{P(t, t-1+i)}{P(t-1, t-1+i)}$$

Asset Allocation and Asset Mix

- Asset allocation

		<i>Insurer A</i>	<i>St. Insurer</i>	<i>Insurer B</i>	<i>Insurer C</i>
Equity	α	0%	15%	30%	100%
Bond port.	$1-\alpha$	100%	85%	70%	0%

- Asset mix (bond portfolio)

<i>Maturity (years)</i>	<i>i</i>	1	2	3	5	10
Weight	$\beta(i)$	40%	25%	15%	10%	10%

Parameters of the Investment Model

Equity Index		
Expected rate of return	μ	10%
Volatility	σ	20%

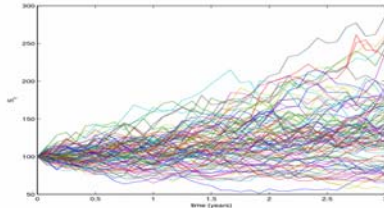
Interest rate (CIR)		
Long run mean	θ	4.78%
Speed	κ	0.10
Diffusion	ν	4.70%
Market price of interest rate risk	λ	-0.005
Correlation	ρ	-0.2
Current short rate	r_0	4.38%

Risk-free rate

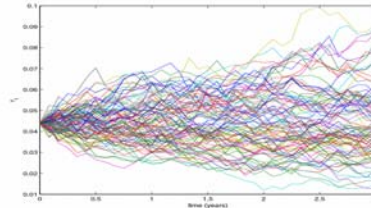
Zero Yield Curve		
1 year	$r(0,1)$	4.47%
2 years	$r(0,2)$	4.38%
3 years	$r(0,3)$	4.39%
5 years	$r(0,5)$	4.43%
10 years	$r(0,10)$	4.49%

Source: Bank of England (31/12/2004)

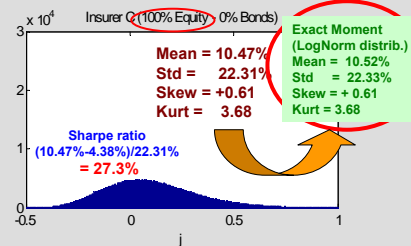
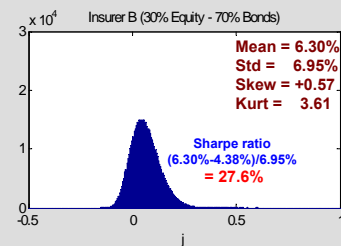
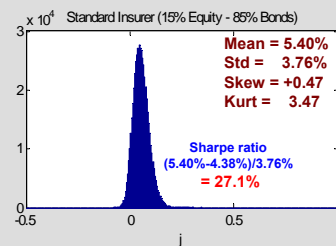
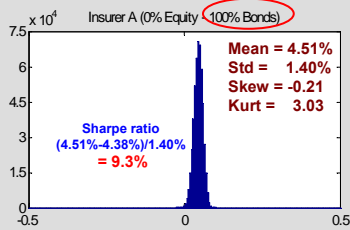
**The Equity Index S_t over 3 years
(100 simulations by GBM model)**



**The short rate of interest over 3 years
(100 simulations by CIR model)**

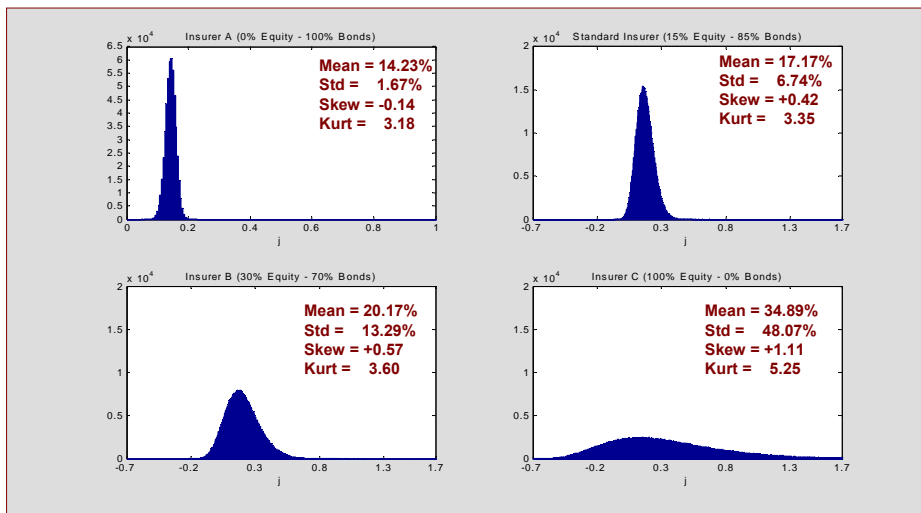


**Simulated rate of total return
(over 1 year)**



500,000 simulations

Simulated rate of total return (over 3 years)



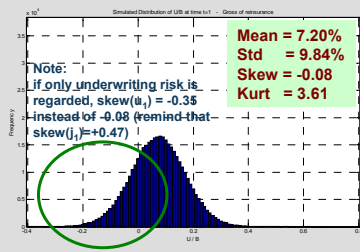
500,000 simulations

The RBC obtained from
simulation results
(VaR and TVaR for TH=1-2-3 years)

Prob. Distrib. of the capital ratio u_t

(Standard Insurer - $\alpha=15\%$)

t=1



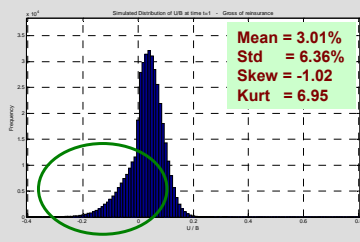
NO Taxation & Dividends

As we can see when also taxation and dividends are regarded (in our case $tx=35\%$ and $dv=20\%$) the **negative values distribution remain unchanged** whilst the **positive values are rescaled** by the coefficient $(1-tx)(1-dv)=0.65*0.80=0.52$.

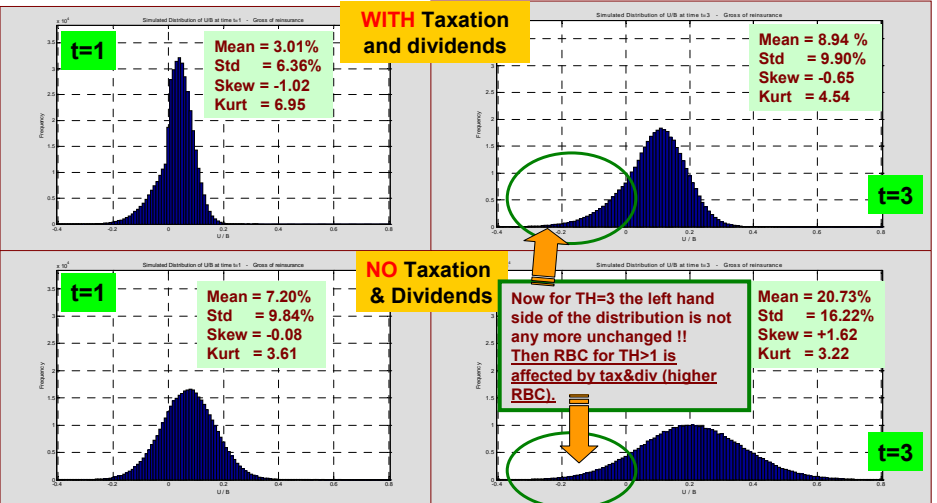
- The resulting ex-post distribution has then:
- a **mean** equal to **40% of the ex-ante** distrib.;
 - a **standard deviation** equal to roughly **65% of the ex-ante** distrib.;
 - the ex-post distribution is not any more symmetric (skew=-0.08) but has a significant **negative skewness (-1.02)**.

But the unfavourable quantiles (see at the left hand side of distribution) remain unchanged !!
Then RBC measures with TH=1 are not affected by taxation & dividends

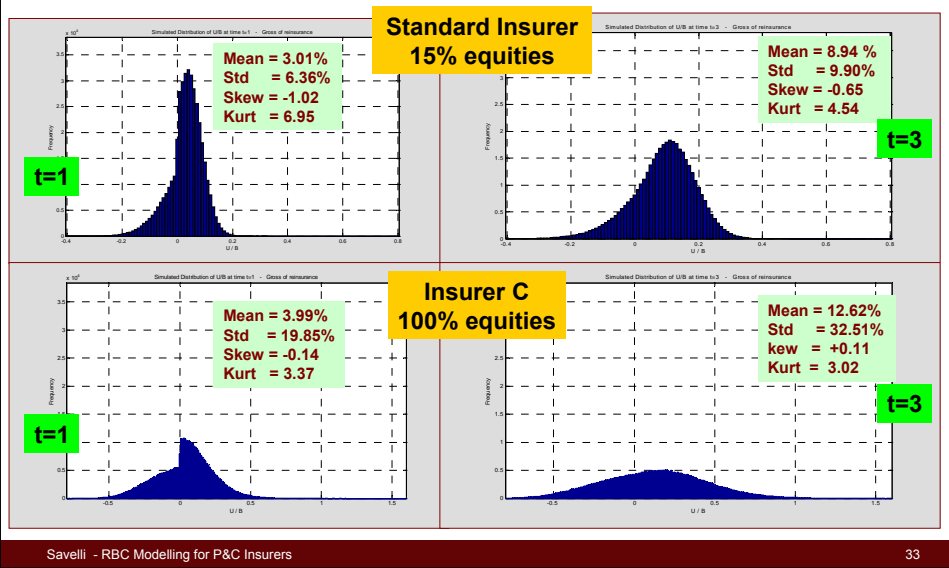
t=1



WITH Taxation and Dividends



Prob. Distrib. of the capital ratio U/Π (net of taxation and dividends)



Moments of the capital ratio

NOTE: Risk Reserve U is affected by both financial and underwriting result

	Insurer A (0% Equities - 100% Bonds) Saf.loading $\varphi = +3.19\%$			Standard Insurer (15% Equities - 85% Bonds) Saf.loading $\varphi = +2.07\%$		
	T=1	T=2	T=3	T=1	T=2	T=3
Mean (%)	2.94	5.89	8.64	3.01	6.07	8.94
Std (%)	5.54	7.38	8.55	6.36	8.52	9.90
Skew	-1.31	-1.03	-0.84	-1.02	-0.80	-0.65
Kurt	8.93	6.98	5.37	6.95	5.54	4.54

	Insurer B (30% Equities - 70% Bonds) Saf.loading $\varphi = +1.57\%$			Insurer C (100% Equities - 0% Bonds) Saf.loading $\varphi = +1.54\%$		
	T=1	T=2	T=3	T=1	T=2	T=3
Mean (%)	3.17	6.46	9.55	3.99	8.42	12.62
Std (%)	8.05	10.91	12.78	19.85	27.17	32.51
Skew	-0.61	-0.47	-0.36	-0.14	-0.02	+0.11
Kurt	4.90	4.12	3.69	3.37	3.02	3.02

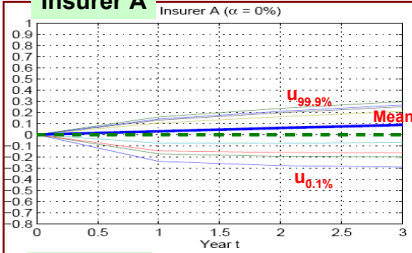
From Ins. A to Ins. C the distribution of U/Π becomes more and more Normal distributed (skewness close to 0 and kurtosis to 3)

400.000 simulations

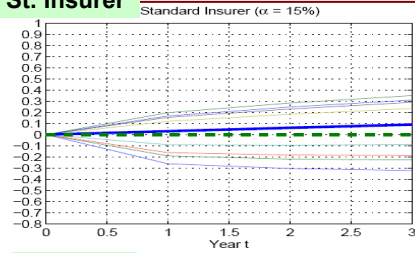
Quantiles of the capital ratio

(0.1% 0.5% 1% 5% 50% 95% 99.0% 99.5% 99.9%)

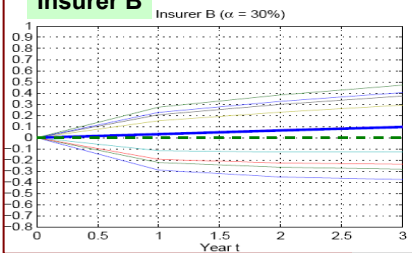
Insurer A



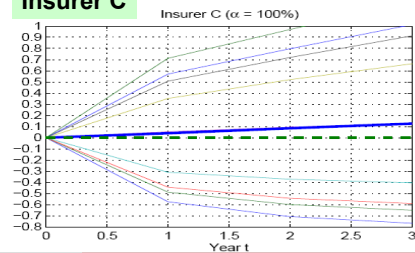
St. Insurer



Insurer B



Insurer C



Savelli - RBC Modelling for P&C Insurers

400.000 simulations

35

Risk-Based Capital ratio according VaR and TVaR approach

- The maximum loss for an insurer over a target **time horizon (0,t)** within a given **confidence level 1-ε** (e.g. 99%):

$$rbc_{1-\varepsilon}^{VaR}(0,t) = \frac{-u_{\varepsilon}^{VaR}(t) \cdot \Pi_t \cdot [1 + (1-tx)E(\tilde{j})]^{-t}}{\Pi_0}$$

$$rbc_{1-\varepsilon}^{TVaR}(0,t) = \frac{-u_{\varepsilon}^{TVaR}(t) \cdot \Pi_t \cdot [1 + (1-tx)E(\tilde{j})]^{-t}}{\Pi_0}$$

whereas $u_{\varepsilon}^{VaR}(t)$ is the ε -th quantile of the capital ratio U/Π distribution at time t

The Risk-Based Capital ratio with 99.5% confidence (Var and TVaR approach)

RBC ratio (per unit of initial Gross Premiums π_0)	Insurer A (0% Equities - 100% Bonds) Saf.loading $\varphi = +3.19\%$			Standard Insurer (15% Equities - 85% Bonds) Saf.loading $\varphi = +2.07\%$		
	T=1	T=2	T=3	T=1	T=2	T=3
VaR 99.5%	18.5	22.4	24.3	20.3	25.0	27.5
TVaR 99.5 %	23.8	29.1	32.1	25.5	31.8	35.1

	Insurer B (30% Equities - 70% Bonds) Saf.loading $\varphi = +1.57\%$			Insurer C (100% Equities - 0% Bonds) Saf.loading $\varphi = +1.54\%$		
VaR 99.5%	23.6	29.8	33.5	50.4	63.9	71.6
TVaR 99.5 %	28.7	36.5	40.9	56.0	71.0	79.5

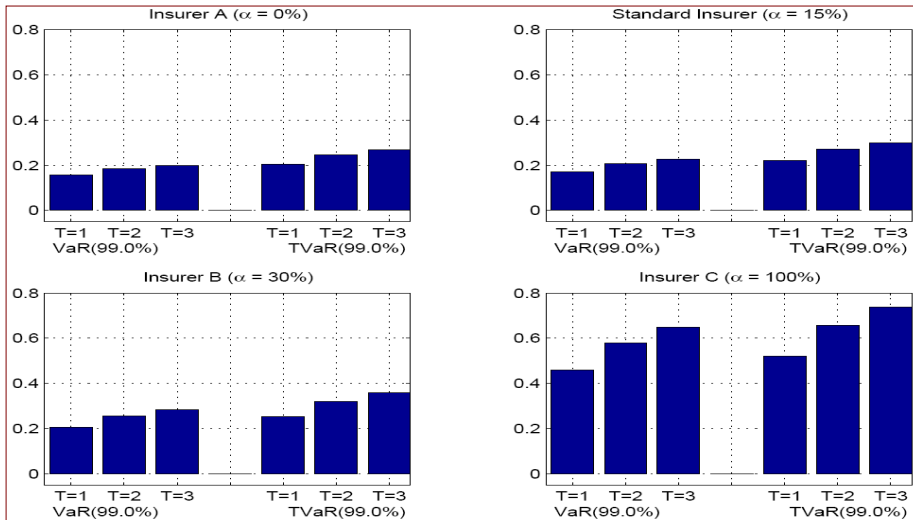
400,000 simulations

Some comments on the RBC measures

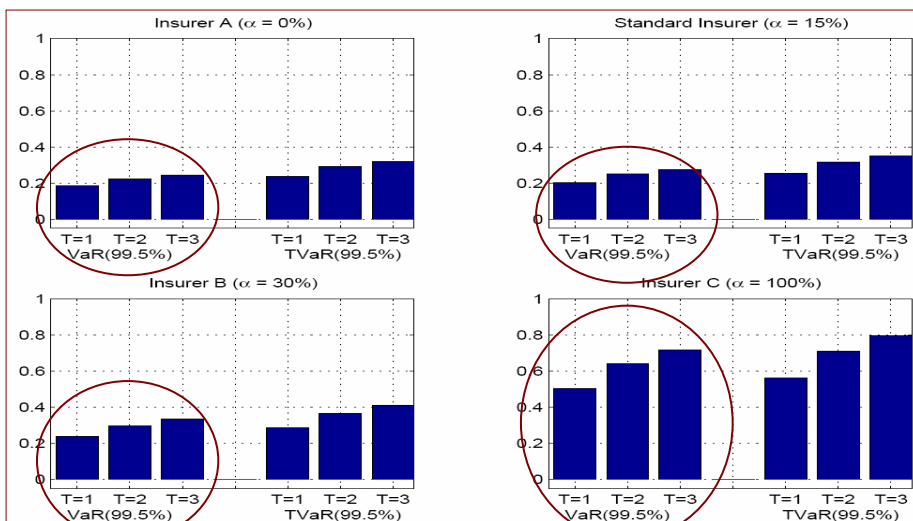
Regarding the Standard Insurer only ($\alpha=15\%$):

- For whatever risk measure (VaR or TVaR) and confidence level (99.0%/99.5%/99.9%):
 - if TH is increasing **from 1 to 2 years**, capital requirements are increasing by roughly **20-25%**;
 - if TH is increasing **from 2 to 3 years**, capital requirements are further increasing by **10-13%** approx.;
- If a **TVaR(99.0%)** is compared with a **VaR(99.5%)** the capital requirement is larger by **10%** (that seems be confirmed by the results obtained by FOPI in the SST Field Test 2005, +13% for non-life companies and +9% for life companies);
- In case a **TVaR instead of a VaR approach** (with the same confidence level $1-\varepsilon$) is used, the capital requirement is increased by **25-30%**

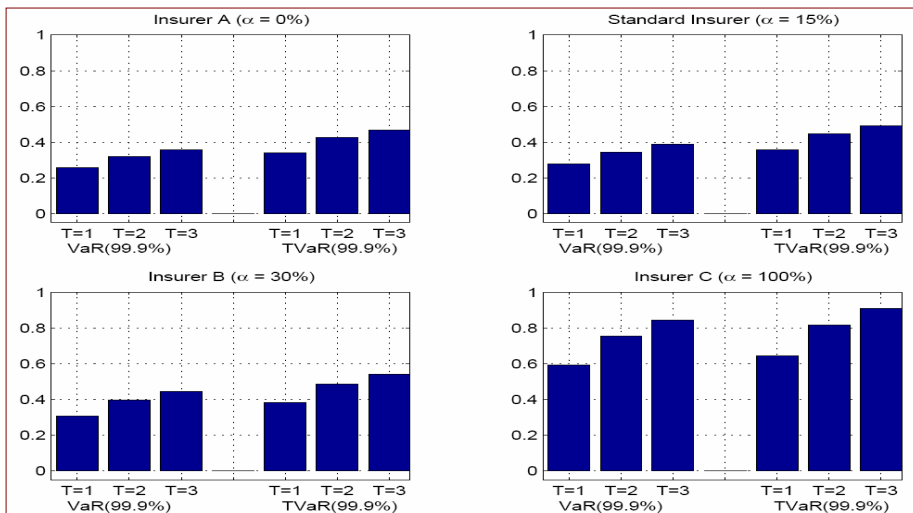
RBC/Premiums according VaR and TVaR at 99.0%



RBC/Premiums according VaR and TVaR at 99.5%



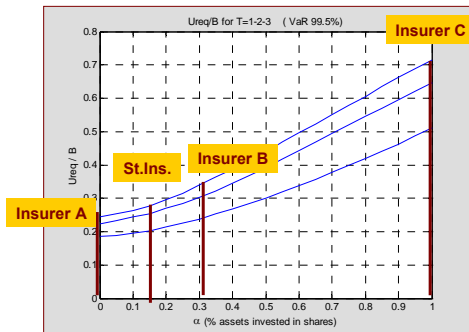
RBC/Premiums according VaR and TVaR at 99.9%



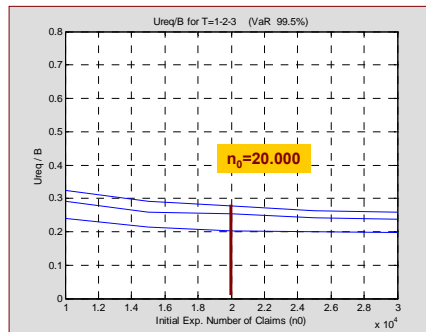
**The impact of the main
model's parameters
on the RBC**

Sensitivity of RBC (VaR 99.5%) according to the main parameters

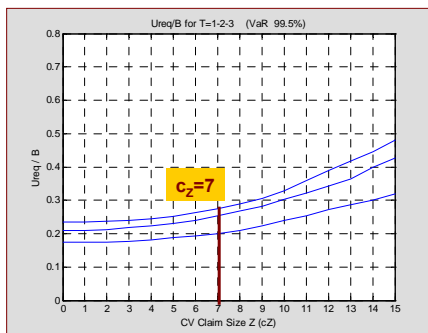
% Equities (α)



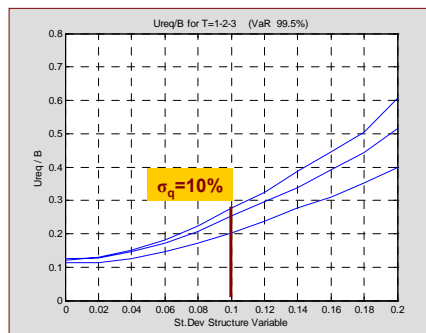
Initial Exp. Numb. Claims (n_0)



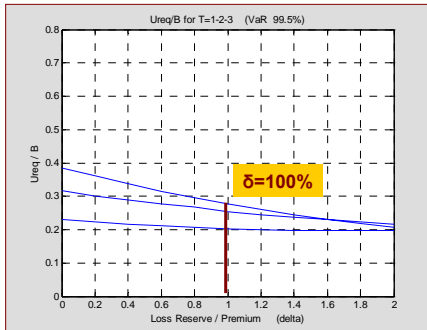
CV claim size (c_z)



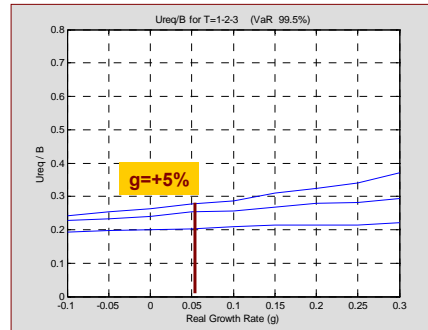
St. Dev. Struct. Variable (σ_q)



Loss Reserve ratio (δ)



Real Growth rate (g)



Further Researches and improvements of the Model

- Run-Off dynamics of **Claims Reserving** (in some countries Claim Reserving Risk has been playing a prominent role in case of insolvencies)
- To regard also **Credit Risk, Market Risk** and **Operational Risk**
- Premium Rating and **Premium Cycles**
- **Correlation** among different insurance lines (other than by catastrophe events - Copula analyses)
- **Reinsurance** and **ART**
- Claims amount of a line simulated separately for **small** and **large claims**
- **Dynamic Asset allocation** strategies and non-life ALM
- **Dynamic dividends policy** and taxation
- Analyse the impact of **IAS**
- **Modeling a multiplayer market** with high policyholders' sensitivity to either premium measure and insurer's financial strength, with special reference to TPML (Game Theory)

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